IR SUMMIT 2026

No Fixed Address: Capital on the Move as the Post-1945 Order Fractures

2026 accelerated a structural shift in global capital markets. The geopolitical architecture built after 1945 is dissolving, inflation has returned as a meaningful allocation variable, and the traditional investor base is being reshaped by geography, passive ownership, quantitative strategies and new pools of capital.

For European corporates, the question is no longer simply how to communicate with investors, but who those investors are becoming, where they sit, what drives their decisions and, increasingly, how they source, filter and process information and Sell-Side research in an AI-enabled world.

9th December 2026: Drinks Reception - 6.30pm to 11pm

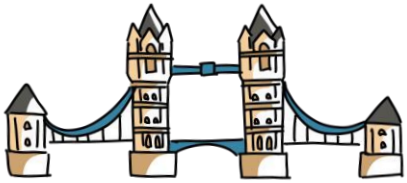
The Wigmore, 15 Langham Place, Regent Street, London, W1B 3DE

(West End, closest tube station: Oxford Circus)

10th December 2026: Presentations & Workshops - 8.30am to 3.45pm

Merchant Taylors' Hall, 30 Threadneedle Street, London EC2R 8JB

(City, closest tube station: Bank)



Kepler Cheuvreux

EURONEXT

08:30
Registration & welcome coffee

08:45
Introduction by Kepler Cheuvreux
***Marie Lioult**, Head of Corporate Access, Kepler Cheuvreux*
***Hugo Sarkis**, Global Head of Equity Sales, Kepler Cheuvreux*

09:00
Geopolitics: Global Outlook - “Under Assault: Europe Between the Superpowers”
***Noah Barkin**, Geopolitician, Senior Advisor at Rhodium Group*
***Arnaud Girod**, Head of Economics & Cross-Asset Strategy, Kepler Cheuvreux*

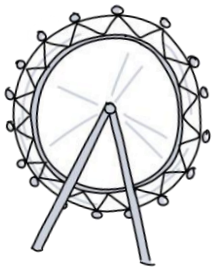
09:45
Who’s Buying What? Markets, Flows & Investor Targeting
***Arnaud Girod**, Head of Economics & Cross-Asset Strategy, Kepler Cheuvreux*
***Hugo Sarkis**, Global Head of Equity Sales, Kepler Cheuvreux*



10:30
Coffee break & networking

10:45
Panel Discussion - The Valuation Gap: What Companies Hear Versus What the Market Prices
***Stuart Morgan**, Head of Investor Relations, International Airlines Group*
***Ben Ritchie**, Head of Developed Markets Equities, Aberdeen*
***Claire Lavery**, Investor Perception Research & IR Specialist, Lavery Associates*
***Marie Lioult**, Head of Corporate Access, Kepler Cheuvreux*

11:30
The Buy-Side View
***Ellen Lee**, Director & Fundamental Portfolio Manager, Causeway Capital Management*
***Avi Hoddes**, Portfolio Manager, Point72*
***Hugo Sarkis**, Global Head of Equity Sales, Kepler Cheuvreux*



12:15
Lunch break

13:15
Espresso Exchange -
Euronext AI Prompting Workshop for IROs
***Haythem Abdelmoula**, Chief Growth Marketing & Data Intelligence Officer, Euronext Corporate Solutions*



13:15
Espresso Exchange -
Networking & Targeting workshop with Kepler Cheuvreux Sector Specialist Sales
***Megan Adams**, Consumer*
***Andrew Lim**, Financials*
***Tom Bedford**, Healthcare*
***Chris Wilson**, Industrials*
***Vish Lakhani**, Property*
***Julia Thannheiser**, TMT*
***Will Fairley**, Hedge Funds*
North American Team:
***Patrice Solaro**, US*
***Laurent de la Beaumelle**, Canada*

14:00
Panel Discussion - Beyond Fundamentals:
How ETF Flows Can Influence Stock Returns?
***Cyril Meilland**, Head of Investor Relations and Financial Communication, Amundi*
***Jean-Christophe Baille Cros**, Head of ETF Market Structure & Strategy, Euronext*
***Inès Barahhou**, Advisory and Quantitative Solutions, Kepler Cheuvreux Solutions*

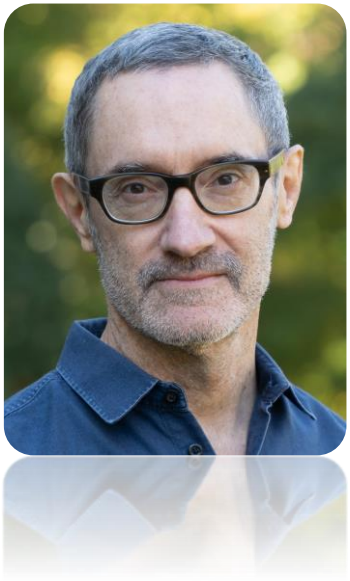
14:00
Panel Discussion - Understanding Your Share Price:
Liquidity, Investor Behaviour and Corporate Decision
***Nathalie Ruiz**, Head of Equity & ETF Sales, Euronext*
***IR representative**, to be confirmed*
***Diane Mabille**, Head of Share Management & Market Intelligence, Kepler Cheuvreux*
***Rob Miller**, Global Head of Equity Execution Sales, Kepler Cheuvreux*

15:00
Out-of-the-Box Keynote -
The Art of Communication: Practical Insights from a Crisis Negotiation Expert
***Kirk Kinnell**, Professional Negotiator and Scotland's Former Head of Armed Policing & Hostage Negotiation*
***Marie Assenza**, Global Head of expert/thematic origination, Kepler Cheuvreux*

15:45
End of conference

Noah Barkin, Geopolitician, Senior Advisor at Rhodium Group

Noah Barkin is a Senior Advisor in Rhodium Group's China practice, based in Berlin, where he focuses on Europe-China relations, transatlantic China policy and economic security. He is also a Visiting Senior Fellow in the Indo-Pacific Program at the German Marshall Fund of the United States and creator of the popular "Watching China in Europe " newsletter. Previously he worked as a journalist in Berlin, Paris, London and New York, writing for publications including Reuters, The Atlantic, The New York Times, Foreign Policy and Politico. Noah has testified in the US Senate and the European Parliament, and is a regular speaker and moderator on geopolitical and economic issues related to Europe, China and the United States. A native Californian, he has degrees from the University of California at Berkeley and Columbia University's School of International and Public Affairs.



Kirk Kinnell, Professional Negotiator and Scotland's Former Head of Armed Policing & Hostage Negotiation

Kirk Kinnell is Founder and Lead Negotiator of Negotiated Resolutions Ltd. Before moving into commercial work, he was Head of Armed Policing and Hostage and Crisis Negotiation in Scotland.

Over more than two decades he led and advised responses to kidnappings, sieges and armed incidents, and taught at the FBI Academy in Quantico.

His operational experience included planning communications where incomplete facts, public attention and differing stakeholder needs made wording consequential.

Since leaving policing in 2017, Kirk has advised organisations on complex, high-value negotiations and works with senior audiences in finance and other sectors. He combines lived experience with a direct, accessible speaking style and practical methods for listening, stakeholder analysis and communication under pressure.



AI for IR Teams Prompting Workshop by Euronext Corporate Solutions

Haythem Abdelmoula, Chief Growth Marketing & Data Intelligence Officer

About the workshop:
"Your investors have stopped reading your equity story. They ask an AI about it, and the answer arrives already written, in someone else's words. AI for IR Teams workshop includes two parts: prompting that holds up under scrutiny, and GEO, where you find out what the machines are already saying about your company. Three live exercises, run in Microsoft Copilot and Claude, on your own company, your own documents, and your own language. You just need to bring a laptop and your company name".

Biography:
Haythem Abdelmoula is Chief Growth Marketing & Data Intelligence Officer at Euronext Corporate Solutions, the B2B SaaS division of Euronext. He leads growth marketing strategy and owns the division's data stack end to end from modelling and warehousing through orchestration to product analytics and business intelligence. He conducts AI tools building and assessment for the company and contributes in designing AI features inside Euronext Corporate Solutions' softwares. He is a graduate of CentraleSupélec (École Centrale Paris), diplôme d'ingénieur in general engineering.



Photographer booth:

We are offering you the opportunity to have your professional LinkedIn photo taken by renowned photographer, Thierry Van Biesen.

Thierry will run sessions throughout the day in the ‘Library’. Pre-booking is not required.

Drop-in session times are:

08:30-09:30

10:00-11:15

11:45-12:45

13:15-13:45

14:15-15:15



Hotel suggestion:



Club Quarters Hotel, London City

7 Gracechurch Street, London EC3V 0DR

£285.00 + VAT, room only

Booking link
(valid until 9th November 2026, subject to availability)

How to book

Online via the booking link above, by telephone **+44 20 7666 1620**, or by email at **memberservices@clubquarters.com**

If calling or emailing, please provide block code: **2612SUKMIX**

Cancellation policy

Free cancellation up to 72 hours prior to arrival; contact the hotel for changes.

In collaboration with: